## EMPLOYING OLDER WORKERS





63%

of people classify an older worker as 61 years or above

**2018** | 66-70

There's an upward shift in expected retirement age

Perceived main advantages of recruiting an older worker:



Experience they bring



Professional knowledge they possess

More organisations believe there are no obstacles preventing the recruitment of older workers

2018 | 32%

2014 | 27%

But

1 in 3 indicate there is an age over which they are reluctent to recruit

(Majority indicate 50+)

More organisations seldom or never offer unconscious bias training to address age-related biases

**2014** | 46% seldom or never **2018** | 54% seldom or never

## 2 in 3

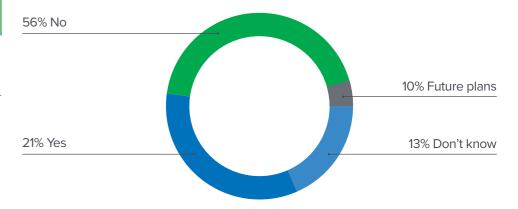
respondents indicate older worker departures result in loss of key skills and knowledge

## **But**

Only 26% of organisations are methodically capturing corporate knowledge from exiting workers



Does your organisation have a transition-to-retirement strategy in place?



Flexible work options would encourage employees to remain in the workforce as they age

**2014** | 32% agree **2018** | 40% agree

Source: "Employing Older Workers", a report by Australian Human Rights Commission and Australian HR Institute, October 2018